

Mission Statement

Enriching homes of people all over the world

Vision 2032

3,000 stores
Net Sales ¥ **3** trillion

Store Operations

Total of 966 stores
(808 stores in Japan, 158 stores in the Asian region)

808 stores
Japan

Mainland China **84** stores

Republic of Korea **1** stores

Thailand **2** store

Taiwan **59** stores

Malaysia **10** stores

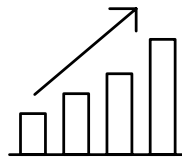
Hong Kong **1** store

Singapore **1** store

*As of November 30, 2023

Net Sales

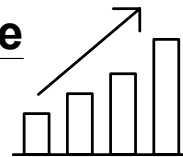
¥ **948** billion



*Numeric figures are from FY2022

Ordinary Income

¥ **144** billion

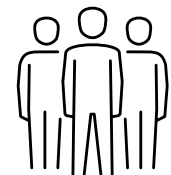


*Numeric figures are from FY2022

Number of employees

53,146

*Number of full and part-time employees (calculated by converting standard 8 hour workday as 1) is 37,329 (including 18,420 average part-time employees)



*Numeric figures are from FY2022